



ZULULAND DISTRICT MUNICIPALITY

**SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 31 MARCH 2021**

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2020/21 financial year was approved by Council on 28 May 2020. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2020/21 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2020/21 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 March 2021 is indicated below as follows:

Monthly projections of total Revenue per Source

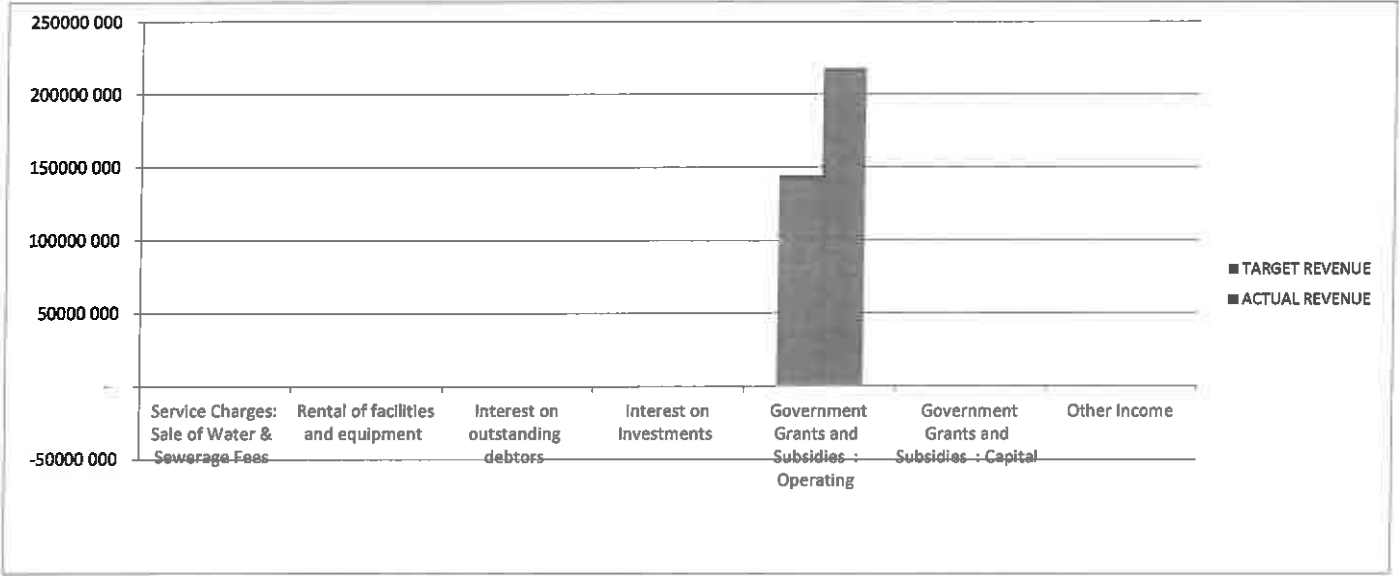
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 31 March 2021**

Monthly Projections of Revenue by Source

Revenue by Source	JANUARY		FEBRUARY		MARCH		Totals for Q_2		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	3 447 308	3 760 658	3 447 308	5 027 953	3 447 308	3 900 180	10 341 925	12 688 792	-2 346 867
Service charges - sanitation revenue	928 312	926 657	928 312	1 330 792	928 312	980 654	2 784 937	3 238 103	-453 167
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	16 667	37 436	16 667	7 268	16 667	15 291	50 000	59 995	-9 995
Interest earned - external investments	416 667	571 144	416 667	36 325	416 667	98 330	1 250 000	705 800	544 200
Interest earned - outstanding debtors	-	6 434	-	5 456	-	5 588	-	17 477	-17 477
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	8 333	217	8 333	-	8 333	-1 957	25 000	-1 740	26 740
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies	48 053 667	228 025 787	48 053 667	-13 877 098	48 053 667	3 500 000	144 161 000	217 648 690	-73 487 690
Other revenue	75 000	4 348	75 000	134 407	75 000	26 325	225 000	165 080	59 920
Gains	-	-	-	-	-	-	-	-	-
TOTALS	52 945 954	233 332 464	52 945 954	-7 334 896	52 945 954	8 524 411	158 837 861	234 522 196	-75 684 335

Q1 Chart - Monthly Projections of Revenue by Source



3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

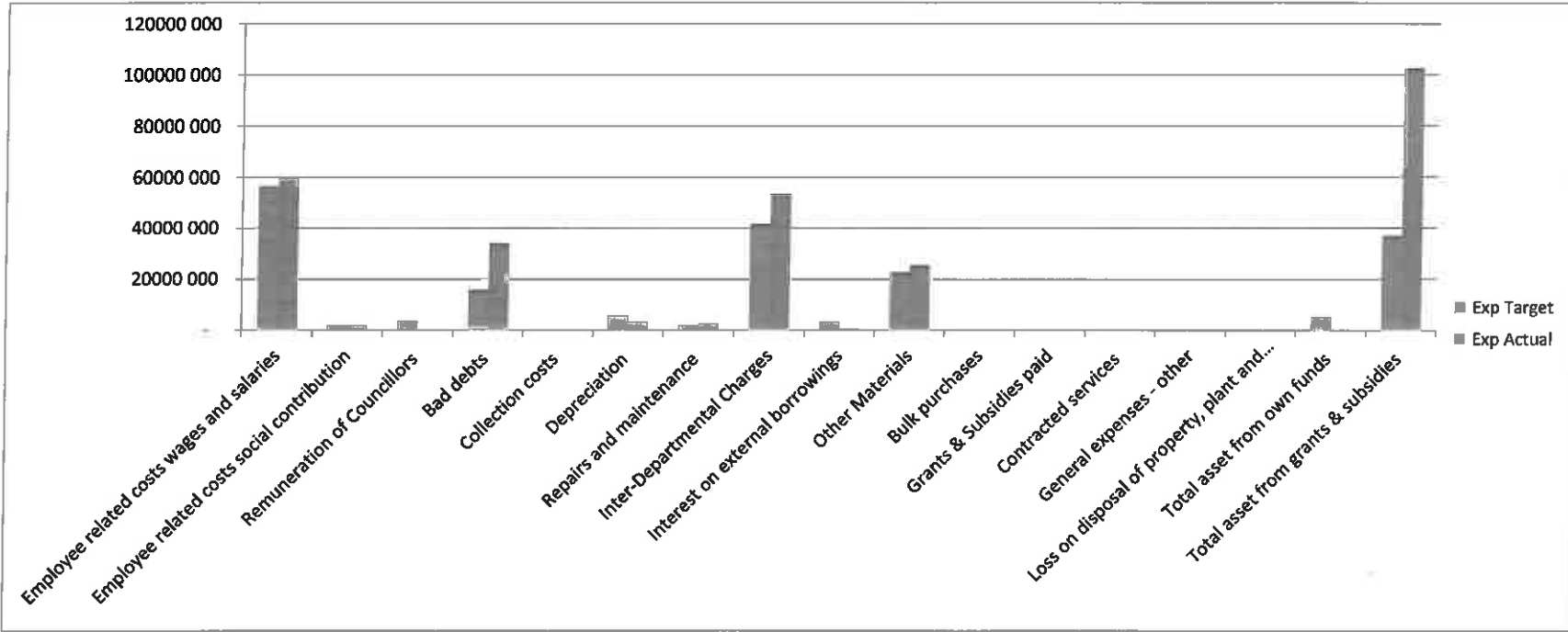
The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 March 2021**

Monthly Projections of Expenditure by Source

Expenditure by Source	JANUARY		FEBRUARY		MARCH		Totals for Q_2		
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance
Operating Expenditure									
Employee related costs	18 788 837	17 824 066	18 788 837	18 843 612	18 788 837	22 793 321	56 366 512	59 460 999	-3 094 487
Remuneration of councillors	695 871	655 952	695 871	682 925	695 871	716 088	2 087 614	2 054 965	32 649
Debt impairment	1 226 917	-	1 226 917	-	1 226 917	-	3 680 750	-	3 680 750
Depreciation & asset impairment	5 240 475	-	5 240 475	26 478 233	5 240 475	7 608 841	15 721 424	34 085 074	-18 363 650
Finance charges	-	-	-	-	-	-	-	-	-
Bulk purchases	1 962 676	-	1 962 676	1 765 587	1 962 676	1 698 170	5 888 028	3 463 756	2 424 272
Other materials	682 500	-	682 500	-	682 500	2 731 457	2 047 500	2 731 457	-683 957
Contracted services	13 890 488	3 799 841	13 890 488	26 626 545	13 890 488	23 300 955	41 671 465	53 727 140	-12 055 676
Transfers and subsidies	1 146 000	44 500	1 146 000	157 325	1 146 000	437 174	3 438 000	638 999	2 799 001
Other expenditure	7 556 669	5 917 645	7 556 669	7 919 317	7 556 669	11 591 260	22 670 007	25 428 221	-2 758 215
Losses	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	51 190 433	28 241 804	51 190 433	82 471 544	51 190 433	70 877 264	153 571 299	181 590 611	-28 019 313
Capital Expenditure									
Total asset from own funds	1 755 521	-	1 755 521	-	1 755 521	-	5 266 563	-	5 266 563
Total asset from grants & subsidies	37 005 667	48 336 544	37 005 667	33 047 833	37 005 667	21 144 534	37 086 833	102 528 911	-65 442 078
Total Operating Expenditure	38 761 188	48 336 544	38 761 188	33 047 833	38 761 188	21 144 534	42 353 396	102 528 911	-60 175 515
TOTAL EXPENDITURE	89 951 620	76 578 348	89 951 620	115 519 377	89 951 620	92 021 798	195 924 695	284 119 522	-88 194 828

Q1 Chart - Monthly Projections of Expenditure by Source



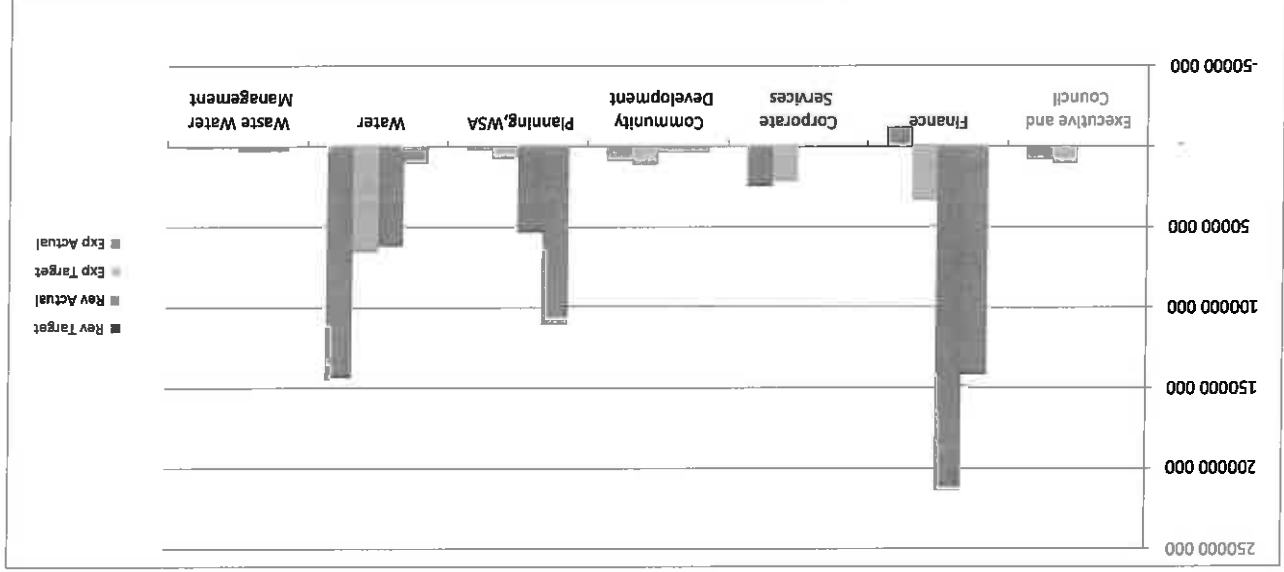
4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 March 2021. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Q1 Chart - Monthly Projections of Revenue and Expenditure by Vote



Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter ended 31 March 2021

Department	JANUARY		FEBRUARY		MARCH		TOTALS		ACTUAL	VARIANCE	REVENUE	ACTUAL	VARIANCE	
	CAPEX	OPEX	Actual	Revenue	Actual	Revenue	Actual	Revenue						
Executive and Council	2 641 000	2 393 850	2 011 000	2 540 346	3 202 144	3 641 000	3 202 144	3 641 000	10 623 627	8 114 000	2 509 627	683 331	-	
Fireman	11 492 104	3 639 836	619 624	11 492 104	11 492 104	11 492 104	11 492 104	11 492 104	12 100 576	40 547 788	1 037 042	675 907	-70 833 530	
Central Services	7 437 264	8 441 042	705 893	8 441 042	705 893	7 437 264	705 893	7 437 264	8 979 777	1 419 887	1 559 884	-574 177	-37 000	
Community Development	2 740 023	2 654 056	1 097 917	2 654 056	1 097 917	2 740 023	1 097 917	2 740 023	3 244 884	3 290 433	3 277 032	293 760	3 000 000	
Phonix & VIVA	2 487 349	778 895	36 098 817	1 878 240	39 790 897	2 487 349	39 790 897	2 487 349	8 979 878	2 244 884	2 244 884	2 244 884	3 000 000	
Technical Services	100 188	142 054	-	100 665	2 719 512	100 188	2 719 512	100 188	441 459	3 441 733	3 441 733	3 441 733	-	
Water Pollution and Distribution	22 048 046	1 175 494	166 539	22 048 046	166 539	22 048 046	166 539	22 048 046	144 891 882	178 614 847	310 087	62 543 190	-52 201 284	
Water Waster Management	302 390	264 146	264 146	302 390	264 146	302 390	264 146	302 390	907 016	1 007 008	1 007 008	1 007 008	2 784 837	
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	51 160 433	29 340 640	38 701 188	2 271 207	89 961 620	201 000 000	61 160 433	82 471 644	38 701 188	200 242 489	200 242 489	200 242 489	327 016 000	-67 189 020

Monthly Projections for expenditure and Revenue by Vote

Q 2

5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
CORPORATE SERVICES
FINANCIAL YEAR: 2020/2021**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	QUARTERLY TARGETS				Annual Target	target date / reporting frequency	Portfolio of Evidence
						Target Q1	Target Q2	Target Q3	Target Q4			
To progressively enhance the capabilities of the municipality to prevent and respond to disasters effectively and efficiently by complying with laws, building disaster management capacity, strengthening relations with stakeholders and improve community awareness	1	Number of lightning conductors installed in identified rural households per quarter	Number	N/A	Corporate Services	25	25	25	25	100	Quarterly	Completion certificate
To continuously managing all developed infrastructure capital assets to minimize the total cost of owning and operating these assets while delivering the desired service levels & protecting the natural environment (Effective Asset Management, internal&community capacity building, collecting revenue, tariffs, monitoring & evaluation, environmental management)	2	Number of verification on ZDM infrastructure assets performed	Number	N/A	Budget & Treasury	N/A	N/A	N/A	1	1	30 June 2021	Engineers certificate
To implementation of Water and Sanitation projects to ensure the provision of service delivery needs to the community of Zululand District	3	Number of ZDM water contracts under construction	Number	N/A	Planning Development	N/A	37	N/A	N/A	37	Quarterly	contracts list or Progress reports
	4	Number of ZDM sanitation contracts under construction	Number	N/A	Planning Development	N/A	2	N/A	N/A	2	Quarterly	contracts list or Progress reports
	5	Number of ZDM water contracts completed	Number	N/A	Planning Development	N/A	N/A	N/A	9	9	Quarterly	Completion certificate
To ensure all Municipal infrastructure and resources are maintained	7	Percentage of ZDM Water determinants that pass laboratory tests every quarter	Percentage	N/A	Technical Services	90%	90%	90%	90%	90%	Quarterly	Lab results
	8	The average time taken to fix spillages	Hours	N/A	Technical Services	24HRS	24HRS	24HRS	24HRS	24 hours	Quarterly	Community notices
To reduce backlog of water provision	9	Number of households to be provided with access to water within RDP standard	Number	N/A	Planning Development	450	650	650	450	1750	Quarterly	List of beneficiaries and GPS coordinates
To reduce backlog of sanitation provision	10	Number of households to be provided with sanitation facilities within RDP standard	Number	N/A	Planning Development	538	168	346	485	1052	Quarterly	List of beneficiaries and GPS coordinates

KPA 2 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Target Q1	Target Q2	Target Q3	Target Q4	Annual Target	target date / reporting frequency	Portfolio of Evidence
To ensure compliance with legislation	11	Date Internal Audit Plan 2020/2021 submitted to audit committee, for adoption	Date	N/A	Office of the Municipal Manager	N/A	30-Dec-20	N/A	N/A	31 December 2020	31 December 2020	Internal Audit Plan
	12	Number of Internal Audit reports submitted to the Audit committee	Number	N/A	Office of the Municipal Manager	1	1	1	1	4	Quarterly	IA reports
	13	Number of Audit committee meetings coordinated	Number	N/A	Office of the Municipal Manager	1	1	1	1	4	Quarterly	Agenda and Minutes
To provide effective and efficient human resource management	14	Date employment equity plan reports submitted to Department of Labour	Date	N/A	Corporate Services	N/A	15-Jan-21	N/A	N/A	15 January 2021	15 January 2021	Proof of submission
	15	Date 2021/2022 ZDM organogram approved by council	Date	N/A	Corporate Services	N/A	N/A	N/A	30 June 2021	30 June 2021	30 June 2021	Council Resolution

KPA 3 MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Target Q1	Target Q2	Target Q3	Target Q4	Annual Target	target date / reporting frequency	Portfolio of Evidence
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**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
CORPORATE SERVICES
FINANCIAL YEAR: 2020/2021**

Strategic Objective(SO)	KPI No	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	QUARTERLY TARGETS				Annual Target	target date / reporting frequency	Portfolio of Evidence
						Target Q1	Target Q2	Target Q3	Target Q4			
Establish and maintain a healthy financial state by maintaining a balance between assets and debt, operational efficiency, managing operating expenditure and increasing revenue	16	MFMA 54(1) Submission of Sec 72 Mid Year Performance Assessment to the Mayor, PT and NT	Date	N/A	Budget & Treasury	N/A	25-Jan-21	N/A	N/A	25 January 2021	25 January 2021	Proof of submission
To effectively manage procurement by implementing SCM policies and ensure effective reporting To ensure that Council Asset register is updated and compliant To manage expenditure for the infrastructure programmes	17	Number of SCM quarterly reports submitted to council	Number	N/A	Budget & Treasury	1	1	1	1	4	Quarterly	council resolution
	18	Number of updated assets register submitted to finance committee	Number	N/A	Budget & Treasury	3	3	3	3	12	Monthly	updates FAR
	19	Percentage of expenditure on conditional grants	Percentage	N/A	Budget & Treasury	N/A	N/A	N/A	N/A	100%	30 June 2021	Expenditure report
To ensure effective implementation of the MPRA	20	Number of revenue steering committee meetings held	Number	N/A	Budget & Treasury	1	1	1	1	4	Quarterly	Agenda and Minutes

KPA 04 - GOOD GOVERNANCE AND PUBLIC PARTICIPATION

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objective(SO)	KPI No	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Target Q1	Target Q2	Target Q3	Target Q4	Annual Target	target date / reporting frequency	Portfolio of Evidence
Promoting transparent and accountable governance through regular community engagements and effective administration	21	Number of LED awareness events held to market municipal programmes per quarter	Number	N/A	Community Services	1	1	1	1	4	Quarterly	Register of attendance & Pictures
	22	Number of Municipal Health awareness campaigns per quarter	Number	N/A	Community Services	1	1	1	1	4	Quarterly	Register of attendance & Pictures
	23	Number of disaster awareness campaigns held per quarter	Number	N/A	Corporate Services	1	1	1	1	4	Quarterly	Register of attendance & Pictures
	24	Date of Reviewed Municipal Health Operational Plan tabled to Council	Date	N/A	Community Services	N/A	N/A	N/A	30 June 2021	30 June 2021	30 June 2021	Council Resolution
To ensure effective administration of the budgeting process and finalizing the preparation of the budget within legislated timeframes	25	Date the budget schedule of key deadlines to be submitted to Council	Date	N/A	Budget & Treasury	30-Aug-20	N/A	N/A	N/A	30 August 2020	30 August 2020	Council Resolution
	26	Date adjustment Budget submitted to council	Date	N/A	Budget & Treasury	N/A	28-Feb-21	N/A	N/A	28 February 2021	28 February 2021	Council Resolution
	27	Date Final Budget approved by Council	Date	N/A	Budget & Treasury	N/A	N/A	N/A	31 May 2021	31 May 2021	31 May 2021	Council Resolution
To ensure that budget related policies are adopted during budget approval process	28	Date final budget related policies submitted	Date	N/A	Budget & Treasury	N/A	N/A	N/A	31 May 2021	31 May 2021	31 May 2021	Council Resolution
To ensure effective administration of the budgeting process and reporting within legislated timeframes	29	Date Mid - Year - Budget and Performance Assessments review submitted to Council	Date	N/A	Budget & Treasury	N/A	31-Jan-21	N/A	N/A	31 January 2021	31 January 2021	Council Resolution
	30	Number of monthly budget statements (s71 reports) submitted to Finance Portfolio and National Treasury	Number	N/A	Budget & Treasury	3	3	3	3	12	Monthly	Proof of submission and copy of SEC71
To ensure that AFS are prepared & submitted to the Auditor - General in line with MFMA	31	Date AFS submitted to AG	Date	N/A	Budget & Treasury	N/A	30-Oct-21	N/A	N/A	31 October 2020	31 October 2020	Proof of submission and copy of AFS
To ensure full Compliance with MFMA returns requirements	32	Number of MSCOA data strings submitted	Number	N/A	Budget & Treasury	3	3	3	3	12	Monthly	Proof of submission
	33	Number of sec 52 reports submitted to the Mayor & NT	Number	N/A	Budget & Treasury	1	1	1	1	4	Quarterly	Proof of submission

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
CORPORATE SERVICES
FINANCIAL YEAR: 2020/2021**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	QUARTERLY TARGETS				Annual Target	target date / reporting frequency	Portfolio of Evidence
						Target Q1	Target Q2	Target Q3	Target Q4			
	34	Number of Sec 66 reports submitted to the Mayor & NT	Number	N/A	Budget & Treasury	3	3	3	3	12	Monthly	Proof of submission
Establishing consistency and alignment between the district and locals by regular co-ordination of Intergovernmental Relations and District Development Model	35	Number of Municipal Manager Technical IGR / DDM meetings held	Number	N/A	Office of the Municipal Manager	1	1	1	1	4	Quarterly	Agenda and Minutes
To ensure compliance is maintained with regards to reporting	36	Number of Back to basic reports submitted to COGTA	Number	N/A	Office of the Municipal Manager	1	1	1	1	4	Quarterly	Proof of submission
To ensure effective compliance reporting	37	Date Annual report adopted by Council	Date	N/A	Planning Development	N/A	N/A	31-Mar-21	N/A	31 March 2021	31 March 2021	Council Resolution
	38	Date final SDBIP submitted to the Mayor	Date	N/A	Office of the Municipal Manager & Budget & Treasury	N/A	N/A	N/A	28 June 2021	28 June 2021	28 June 2021	Signed SDBIP by the Mayor
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	39	Date performance agreements for Senior Managers submitted to COGTA	Date	N/A	Office of the Municipal Manager	15-Aug-20	N/A	N/A	N/A	15 August 2020	15 August 2020	Proof of submission
	40	Date Annual Performance Report submitted to AG	Date	N/A	Office of the Municipal Manager	N/A	31-Oct-20	N/A	N/A	31 October 2020	30 October 2020	Proof of submission
Ensuring effective and informed municipal decision-making through a well-functioning administrative and political environment	41	MPPMR Sec 14 (2)(g) % of secretariat services provided in relation to Audit Committee meetings held	Number	N/A	Corporate Services	1	1	1	1	4	Quarterly	Agenda and Minutes
	42	Number of EXCO Meetings coordinated	Number	N/A	Corporate Services	1	1	1	1	4	Quarterly	Agenda and Minutes
	43	Number of MPAC meetings coordinated	Number	N/A	Corporate Services	1	1	1	1	4	Quarterly	Agenda and Minutes
Ensuring effective and informed municipal decision-making through a well-functioning administrative and political environment	44	Number of portfolio committee meetings coordinated	Number	N/A	Corporate Services	1	1	1	1	4	Quarterly	Agenda and Minutes
Provide effective and efficient IT services	45	Number of ICT steering committee meetings held	Number	N/A	Corporate Services	1	1	1	1	4	Quarterly	Agenda and Minutes
To ensure proper administration in line with legislation that govern Local Government	46	Date unqualified audit opinion 2019/2020 achieved	Date	N/A	All	N/A	N/A	N/A	30 April 2021	30 April 2021	30 April 2021	AG report

KPA 05 - LOCAL ECONOMIC DEVELOPMENT

LOCAL ECONOMIC DEVELOPMENT

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Target Q1	Target Q2	Target Q3	Target Q4	Annual Target	target date / reporting frequency	Portfolio of Evidence
Promote the establishment of strategic tourism linkages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	47	Date Tourism Strategy submitted to Council	Date	N/A	Community Services	N/A	N/A	N/A	30 June 2021	30 June 2021	30 June 2021	Council Resolution
Promote skills development aligned with economic sectors to enable communities to participate in the local economy	48	Number of Co-Operations trained through the ZDM and UKZN MOU	Number	N/A	Community Services	N/A	N/A	N/A	N/A	10	30 June 2021	List of Co-ops trained and attendance registers
Stimulate jobs and enhance the local agri-tourism industry & municipal programmes	49	Indigent Register submitted to the Council	Date	N/A	Budget & Treasury	N/A	N/A	N/A	30 June 2021	30 June 2021	30 June 2021	Council Resolution

Municipal Manager _____

6. DETAILED CAPITAL WORKS PLAN

Project Name	Approved M10	Actual Funds used	Financial Difference	Total Provision	Approved M10	Actual Funds used	Financial Difference
DC26 Zuluend District Municipality	227 356 000,00	244 910 000,00	17 554 000,00	244 910 000,00	227 356 000,00	244 910 000,00	17 554 000,00
DC26 Zuluend District Municipality	227 356 000,00	244 910 000,00	17 554 000,00	244 910 000,00	227 356 000,00	244 910 000,00	17 554 000,00
DC26 Zuluend District Municipality	227 356 000,00	244 910 000,00	17 554 000,00	244 910 000,00	227 356 000,00	244 910 000,00	17 554 000,00

Table 1: M10 Reallocated Projects

Agent	Project Reference Number	Project Title (as per M10 Form)	Project Status	Approved M10	Actual Funds used	Financial Difference	Total Provision	Approved M10	Actual Funds used	Financial Difference
DC26	2020M10FCDC260205	Luthuli RWSS Phase 9	Completed, 0%	48 000 000,00	48 000 000,00	0,00	48 000 000,00	48 000 000,00	48 000 000,00	0,00
DC26	2020M10FCDC260206	Luthuli RWSS Phase 2	Completed, 0%	32 469 514,00	32 469 514,00	0,00	32 469 514,00	32 469 514,00	32 469 514,00	0,00
DC26	2020M10FCDC260207	Kaunani RWSS Water Supply AFA	Completed, 0%	74 788 870,00	74 788 870,00	0,00	74 788 870,00	74 788 870,00	74 788 870,00	0,00
DC26	2020M10FCDC260208	Kaunani RWSS Water Supply Phase 1	Physical Completion	25 805 729,70	25 805 729,70	0,00	25 805 729,70	25 805 729,70	25 805 729,70	0,00
DC26	2020M10FCDC260209	Gaunah Emergency Water Supply	Physical Completion	20 444 302,00	20 444 302,00	0,00	20 444 302,00	20 444 302,00	20 444 302,00	0,00
DC26	2020M10FCDC260210	Luthuli Regional Water Supply Scheme Phase 01	Contract, 40%	855 847 000,00	855 847 000,00	0,00	855 847 000,00	855 847 000,00	855 847 000,00	0,00
DC26	2020M10FCDC260211	Muthoni Regional Water Supply Scheme Phase 04	Contract, 0%	0,00	0,00	0,00	0,00	0,00	0,00	0,00
DC26	2020M10FCDC260212	Gidwathatha East Water Supply - Phase 2	Physical Completion	97 182 188,88	97 182 188,88	0,00	97 182 188,88	97 182 188,88	97 182 188,88	0,00
DC26	2020M10FCDC260213	Gidwathatha Central Water Supply Project Phase 3	Contract, 0%	145 000 000,00	145 000 000,00	0,00	145 000 000,00	145 000 000,00	145 000 000,00	0,00
DC26	2020M10FCDC260214	Camdeboo Regional Water Supply Scheme - Physical Phase	Contract, 40%	2 444 800,00	2 444 800,00	0,00	2 444 800,00	2 444 800,00	2 444 800,00	0,00
DC26	2020M10FCDC260215	Zuluend Regional Water Supply Programme - Phase 4 (MFA)	Physical Completion	218 000 222,00	218 000 222,00	0,00	218 000 222,00	218 000 222,00	218 000 222,00	0,00
DC26	2020M10FCDC260216	Mandlaza Regional Water Supply - Phase 5	Contract, 20%	447 708 410,20	447 708 410,20	0,00	447 708 410,20	447 708 410,20	447 708 410,20	0,00
DC26	2020M10FCDC260217	Zuluend Rural Sanitation - Phase 3 (MFA) M10 000005 (MFA) M10	Contract, 0%	309 004 844,70	309 004 844,70	0,00	309 004 844,70	309 004 844,70	309 004 844,70	0,00
DC26	2020M10FCDC260218	Zuluend Rural Water Supply Scheme	Physical	12 818 000,00	12 818 000,00	0,00	12 818 000,00	12 818 000,00	12 818 000,00	0,00
DC26	2020M10FCDC260219	Luthuli Rural Water Supply Scheme	Physical	0,00	0,00	0,00	0,00	0,00	0,00	0,00
DC26	2020M10FCDC260220	Luthuli Rural Water Supply Programme - Phase 4 (MFA)	Physical Completion	218 000 222,00	218 000 222,00	0,00	218 000 222,00	218 000 222,00	218 000 222,00	0,00
DC26	2020M10FCDC260221	Luthuli RWSS Phase 1	Completed	95 200 000,00	95 200 000,00	0,00	95 200 000,00	95 200 000,00	95 200 000,00	0,00
DC26	2020M10FCDC260222	Gidwathatha West RWSS Phase 9 (CONET)	Completed	97 408 867,00	97 408 867,00	0,00	97 408 867,00	97 408 867,00	97 408 867,00	0,00
DC26	2020M10FCDC260223	Zuluend Rural Water Supply Programme - Phase 6	Completed	102 824 000,00	102 824 000,00	0,00	102 824 000,00	102 824 000,00	102 824 000,00	0,00
DC26	2020M10FCDC260224	Zuluend Rural Water Supply Programme - Phase 6	Completed	102 824 000,00	102 824 000,00	0,00	102 824 000,00	102 824 000,00	102 824 000,00	0,00
DC26	2020M10FCDC260225	Zuluend Rural Water Supply Programme - Phase 6	Completed	102 824 000,00	102 824 000,00	0,00	102 824 000,00	102 824 000,00	102 824 000,00	0,00

MONTHLY DOMA TRANSACTIONS PAVEMENT (DOMAOWN) SCHEDULE
 MUNICIPAL ACCUMULATIVE EXPENDITURE TARGET (%)

Month	Actual	Target	Variance	Actual	Target	Variance	Actual	Target	Variance	Actual	Target	Variance	Actual	Target	Variance	Actual	Target	Variance
Jan	2 749 000,00	2 749 000,00	0,00	2 749 000,00	2 749 000,00	0,00	2 749 000,00	2 749 000,00	0,00	2 749 000,00	2 749 000,00	0,00	2 749 000,00	2 749 000,00	0,00	2 749 000,00	2 749 000,00	0,00
Feb	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Mar	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Apr	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
May	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Jun	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Jul	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Aug	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Sep	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Oct	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Nov	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Dec	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00	1 000 000,00	1 000 000,00	0,00
Total	12 590 000,00	12 590 000,00	0,00	12 590 000,00	12 590 000,00	0,00	12 590 000,00	12 590 000,00	0,00	12 590 000,00	12 590 000,00	0,00	12 590 000,00	12 590 000,00	0,00	12 590 000,00	12 590 000,00	0,00

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 31 DECEMBER 2020.

The Zululand District Municipality's SDBIP for the quarter ending 31 March 2021 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved: 2021/04/14

The Honourable Mayor: T D Buthelezi

Signature: 