



ZULULAND DISTRICT MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

FOR THE QUARTER ENDED 30 SEPTEMBER 2021

INDUBEKELA PHAMIBILI
NGOBUOOTHO

CONTENTS

1. Introduction
 - 1.1 Background to the SDBIP
 - 1.2 Purpose of the SDBIP
 - 1.3 Importance of SDBIP
 - 1.4 The Role of Council with regards to the SDBIP
 - 1.5 Role of the Accounting Officer with regards to the SDBIP
 - 1.6 Key components of the 2021/2022 SDBIP
2. Monthly Projections of Revenue to be collected by Source
3. Monthly Projections of Expenditure by Source
4. Projections of Expenditure and Revenue for each vote
5. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote
6. Detailed Capital Works Plan (MIG)
7. Approval by the Honourable Mayor

1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2020/21 financial year was approved by Council on 25 May 2021. The SDBIP for the Zululand District Municipality was approved by the mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2021/2022 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all it revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2021/2022 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 30 September 2021 is indicated below as follows:

Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source of
Zuliland District Municipality for the Quarter ended 30 September 2021

Monthly Projections of Expenditure by Source		JULY		AUGUST		SEPTEMBER		Totals for Q 1		Variance
	Actual	Target	Actual	Target	Actual	Target	Actual	Target		
Operating Expenditure	21 272 432	21 272 432	20 536 853	21 272 432	20 648 814	21 272 432	63 817 296	61 211 744	2 605 552	
Employee related costs	711 444	711 444	711 444	711 444	717 191	711 444	2 134 332	2 151 573	-17 241	
Remuneration of councillors	750 000	750 000	750 000	750 000	-	750 000	2 250 000	2 250 000	2 250 000	
Debt Impairment	-	-	-	-	-	-	-	-	-	
Depreciation & asset impairment	5 968 052	5 968 052	5 968 052	5 968 052	-	5 968 052	17 904 156	19 043 126	-1 138 970	
Finance charges	-	-	-	-	-	-	-	-	-	
Bulk purchases	1 916 667	1 916 667	369 296	1 916 667	551 926	1 916 667	5 750 001	921 221	4 828 780	
Other materials	99 519	99 519	68 842	99 519	223 222	268 567	312 502	312 502	-13 945	
Contracted services	11 715 929	11 715 929	14 695 503	11 715 929	31 195 180	35 147 787	57 868 263	57 868 263	-22 720 476	
Transfers and subsidies	980 417	980 417	510 000	980 417	980 417	2 941 251	3 872 500	3 872 500	-931 249	
Other expenditure	6 304 125	6 304 125	7 290 940	6 304 125	15 631 219	18 912 375	30 761 614	30 761 614	-11 849 239	
Losses	-	-	-	-	-	-	-	-	-	
Total Operating Expenditure	43 943 241	43 943 241	63 231 751	43 943 241	68 967 552	149 156 755	176 142 543	176 142 543	-26 986 788	
Capital Expenditure	448 750	448 750	1 430 431	448 750	1 327 107	1 346 250	2 757 538	2 757 538	-1 411 288	
Total asset from own funds	448 750	448 750	1 430 431	448 750	1 327 107	1 346 250	2 757 538	2 757 538	-1 411 288	
Total asset from grants & subsidies	41 787 777	48 035 954	53 540 175	41 787 777	37 246 660	37 086 833	138 822 789	141 580 327	-101 735 956	
Total Operating Expenditure	42 236 527	48 035 954	54 970 606	42 236 527	38 573 767	38 433 083	141 580 327	141 580 327	-103 147 243	
TOTAL EXPENDITURE	91 956 112	91 979 195	91 955 112	118 202 357	91 955 112	107 541 319	187 588 838	317 722 870	-130 134 031	

4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 30 September 2021. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objective/2022	KPI No.	Key Performance Indicator	Unit of Measure	Target	KPI Weightage (Maximum 50%)	Service	QUANTIFIABLE TARGETS		Report Date / Reporting Frequency	Responsible Department	LEADS	AGREED FOR VOICED	AUGURED LEADS TO IMPROVED PERFORMANCE	Evidence on delivery	
							Target Q1 2022	Actual Q 1 30 Sep 2021							
Continuously managing all existing infrastructure capital assets to minimize the total cost of owning and operating these assets. (Effective Asset Management, Internal & community capacity building, collecting revenue, tariffs, monitoring & evaluation, environmental management)	1	number of lightning conductors installed in identified rural households per quarter within ZDM	number	N/A	SO 1.1.1	151	25 lightning conductors installed in identified rural households per quarter within ZDM	34	Quarterly	Corporate Services				Compliance certificate	
	2	Date of verification on ZDM Infrastructure assets performed	Date	N/A			N/A	Q4	30-Jun-22	Budget & Treasury		Q4			Engineers certificate
	3	Number of ZDM water contracts under construction per quarter	Number	N/A			SCM Process	Q2	Quarterly	Planning services	Q2				Contracts List or Progress reports and Appointment letters of service providers
	4	Percentage of complaints/callouts responded to within 24 hrs (sanitation/wastewater) per quarter	Percentage	Number of complaints resolved within 24 hrs/total number of complaints logged X100			90% complaints/callouts responded to within 24 hrs (sanitation/wastewater) per quarter	92.85%	Quarterly	Technical Services					Job cards summary report
	5	Number of ZDM sanitation contracts under construction per quarter	Number	N/A			2 ZDM sanitation contracts under construction per quarter	2	Quarterly	Planning Services					Contracts list or Progress reports and Appointment letters for service providers
	6	Number of ZDM water contracts completed	Number	N/A			N/A	Q4	31 Jun 2022	Planning services	Q4				Completion certificate
	7	Percentage of ZDM Water determinants that pass laboratory tests per quarter	Percentage	N/A			92% ZDM Water determinants that pass laboratory tests per quarter	97%	Quarterly	Technical Services					Lab results
	8	The average time taken to fix spillages per quarter	Hours	N/A			24Hrs average time taken to fix spillages per quarter	31Hrs	Quarterly	Technical Services					Job card summary report and Notices
Establishing and maintaining partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal services that local communities are entitled to.	9	Number of households within ZDM to be provided with access to water within RDP standard	Number	N/A	SO 1.2.1	Finalization of SCM processes	0	Quarterly	Planning Services		Finalization of SCM processes			List of beneficiaries and GPS co-ordinates	

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objectives/Key Results	KPI/Key Results	Key Performance Indicators	Unit of Measure	Target	Departmental Objective Ref No.	Business Unit	Quarterly Targets		Budget Item / Category	Responsible Department	KPI/Key Results	KPI/Key Results	KPI/Key Results	Period of Review
							Target Q1 2021	Actual Q1 30 Sep 2021						
	10	Number of households within ZDM to be provided with sanitation facilities within RDP standard per quarter	Number	N/A			550 households within ZDM to be provided with sanitation facilities within RDP standard per quarter	750	Quarterly	Planning Services				List of beneficiaries and GPS co-ordinates
	11	Number of report on evaluation of ZDM water service provider (consultants) per quarter	Number	N/A			1 report on evaluation of ZDM water service provider (consultants) per quarter	1	Quarterly	Planning services				Evaluation report
	12	Percentage of water schemes functional within ZDM, against total number of schemes per quarter	Percentage	Number of schemes functional/total number of schemes X100			90% water schemes functional within ZDM, against total number of schemes per quarter	91.57%	Quarterly	Technical Services				Submitted CAPEX report
	13	The average time taken to fix sewerage spillages within ZDM (honeysucker) per quarter	Hours	N/A			24Hrs average time taken to fix sewerage spillages within ZDM (honeysucker) per quarter	24Hrs	Quarterly	Technical Services		Procurement of plants through ZDM takes time	Plant hire tender to be finalised	Job cards summary report
	14	The average time taken to fix pipeline blockages within ZDM per quarter		N/A			24 hrs average time taken to fix pipeline blockages within ZDM per quarter	8Hrs	Quarterly	Technical Services				Job cards summary report
	15	Average hours notification to community prior to planned interruptions every quarter	Hours	N/A			24hrs average hours notification to community prior to planned interruptions every quarter	32Hrs	Quarterly	Technical Services				Notices and Job cards summary report
	16	Percentage of complaints/callouts within ZDM responded to within 24 hrs (water) per quarter	Percentage	Number of complains resolved within 24hrs /total number of complains lockedx100			100% complaints/callouts within ZDM responded to within 24 hrs (water) per quarter	89.94%	Quarterly	Technical Services		Capacity constraints	Fill vacancies	Job cards summary report

KPA 2 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

Strategic Objectives/Key Results	KPI/Key Results	Key Performance Indicators	Unit of Measure	Target	Departmental Objective Ref No.	Business Unit	Quarterly Targets		Budget Item / Category	Responsible Department	KPI/Key Results	KPI/Key Results	KPI/Key Results	Period of Review
							Target Q1 2021	Actual Q1 30 Sep 2021						
Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	17	Number of students trained in music within ZDM annually	Number	N/A	SO 5.1.1		N/A	Q4	30-Jun-22	Community Services	Q4			Class attendance register and graduation ceremony list
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	18	Date ZDM Local Economic Development strategy is adopted	Date	N/A	SO 5.1.4		N/A	Q4	30-Jun-22	Community Services	Q4			Council Resolution and LED Strategy

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR: 2021/2022

Strategic Objective/SDG	KPI No.	Key Performance Indicator	Unit of Measure	Target	HSR Strategic Outcome Ref No.	Priority	Quarterly Targets		Target Date / Reporting Frequency	Responsible Department	Risk	Major Risks/Issues	Mitigation/Response	Period of Evidence
							Target Q3 Sep 2021	Actual Q3 Sep 2021						
Optimise workforce productivity by enforcing a sound organisational culture	19	Number of MRRT meetings conducted per quarter	Number	N/A	SO 5.1.3		1 MRRT meetings conducted per quarter	0	Quarterly	Community Services		The meeting did not sit due to network problem	We will arrange physical meeting in the next quarter	Notice, Agenda, Minutes and attendance register
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	20	Date Indonsa Arts & craft centre business strategy is developed	Date	N/A	SO 5.1.4		N/A	Q4	30-Jun-22	Community Services	Q4			Council Resolution and Arts and craft centre business strategy
	21	Date revised ZDM internal audit charter submitted to audit committee for adoption	Date	N/A			Revised ZDM internal audit charter submitted to audit committee for adoption by 30 June 2022	20-Aug-21	30-Sep-21	OMM				Proof of Submission; Copy of Internal Audit Charter, Audit Committee agenda and Audit Committee Minutes
	22	Number of PMS assessments conducted for Senior Managers within ZDM per quarter	Number	N/A			1 PMS assessments conducted for Senior Managers within ZDM per quarter	08 Jun 21	Quarterly	OMM				Attendance Register; Assessment report and signed scoring sheets
Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	23	Number of students within ZDM trained in visual art annually	Number	N/A	SO 5.1.1		N/A	Q4	30-Jun-22	Community Services	Q4			Class attendance register and graduation ceremony list
	24	Number of students within ZDM trained in fashion design annually	Number	N/A		N/A	Q4	30-Jun-22	Community Services	Q4				Class attendance register and graduation ceremony list
Optimise workforce productivity by enforcing a sound organisational culture	25	Date Internal Audit Plan 2021/2022 submitted to Audit Committee for adoption	Date	N/A	SO 5.1.3	NEW KPI	Internal Audit Plan 2020/2021 submitted to Council for adoption by 30 Sept 2022	20-Aug-21	31-Dec-21	OMM				Internal Audit Plan and Internal Committee minutes
	26	Number of Internal Audit reports submitted to the Audit committee per quarter	Number	N/A			1 Internal Audit reports submitted to the Audit committee per quarter	3	Quarterly	OMM				IA reports and Audit Committee minutes
	27	Date ZDM Service Delivery Charter submitted to council	Date	N/A		To be confirmed	N/A	Q4	30-Jun-22	Corporate Services	Q4			Council resolution and Copy of Service delivery Charter
	28	Number of Audit committee meetings coordinated per quarter	Number	N/A			1 Audit committee meetings coordinated per quarter	3	Quarterly	OMM				Notice, Agenda, Minutes and attendance register
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	29	Date employment equity plan reports submitted to Department of Labour	Date	N/A	SO 5.1.4		N/A	Q3	31-Mar-22	Corporate Services	Q3			Proof of submission and Copy of Employment equity report

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objectives	KPI No.	Key Performance Indicator	Unit of Measure	Frequency	Performance Agreement	Indicator	Quarterly Targets		Reporting Frequency	Responsible Department	KPI No.	KPI No.	Reporting Frequency	Responsible Department	Number of Deliverables
							Target Q1 Sep 2021	Actual Q1 30 Sep 2021							
	30	Number of policy workshops conducted for ZDM employees per quarter	Number	N/A			1 policy workshops conducted for ZDM employees per quarter	1	Quarterly	Corporate Services					Notice, Attendance Register and copy of presentations made
	31	Number of ZDM employees trained on Batho Pele principles per quarter	Number	N/A		To be confirmed	30 ZDM employees trained on Batho Pele principles per quarter	126	Quarterly	Corporate services					Notice, Attendance Register and copy of presentations made
	32	Date employment equity plan reports submitted to Council	Date	N/A			N/A	Q2	31-Dec-21	Corporate Services	43				Council resolution and Employment equity
	33	Number workshops conducted on labour relations matters to ZDM employees per quarter	Number	N/A			1 workshops conducted on labour relations matters to ZDM employees per quarter	1	Quarterly	Corporate Services					Notice, Attendance Register and copy of presentations made
	34	Date 2022/2023 ZDM organogram approved by council	Date	N/A			N/A	Q4	30-Jun-22	Corporate Services	44				Council Resolution and organogram

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives	KPI No.	Key Performance Indicator	Unit of Measure	Frequency	Performance Agreement	Indicator	Quarterly Targets		Reporting Frequency	Responsible Department	KPI No.	KPI No.	Reporting Frequency	Responsible Department	Number of Deliverables
							Target Q1 Sep 2021	Actual Q1 30 Sep 2021							
Establish and maintain a sound and sustainable management of the financial and financial affairs of the municipality and its entities.	35	Date of Submission of Sec 72 Mid Year Budget & Performance Assessment to the Council	Date	N/A	SO 3.1.1		N/A	Q3	31-Jan-22	AM	45				Council Resolution and Copy of Sec 72 Mid Year Budget & Performance Assessment
	36	Percentage of disconnections implemented to identified non-paying ZDM customers per quarter	Percentage	N/A			100% disconnections implemented to identified non-paying ZDM customers per quarter	63%	Quarterly	Budget & Treasury					Disconnection report and debtors age analysis report
	37	Date adjustment Budget submitted to council	Date	N/A			N/A	Q3	28-Feb-2022	Budget & Treasury	46				Council Resolution and copy of adjustment Budget

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR - 2021/2022**

Strategic Objectives	ZDM No.	Key Performance Indicators	Unit of Measure	Priority	SO Strategy / Reporting Ref No.	Results	QUARTERLY TARGETS		Report Date / Reporting Frequency	Responsible Department	ZDM No.	REASON FOR FAILURE	MANAGEMENT RESPONSE	Details of Outcome
							Target Q1 2021	Actual Q 1 30 Sep 2021						
Refine procurement systems and processes to respond to the demand for services	38	Issue MPAC 54(1) Submission of Sec 72 Mid Year Performance Assessment to Council	Date	N/A			N/A	100	31-Jan-22	Budget & Treasury	100			Council Resolution and Copy of Sec 72 Report
	39	Number of reports on Irregular Expenditure submitted to MPAC per quarter	Number	N/A			1 reports on Irregular Expenditure submitted to MPAC per quarter	0	Quarterly	Budget & Treasury				Agenda; Copy of Irregular Expenditure Report and Minutes
	40	Date consolidated procurement plan submitted to MANCO	Date	N/A			Consolidated procurement plan submitted to MANCO by 31 Aug 2021	0	31-Aug-21	Budget & Treasury				Agenda; Minutes and Copy of consolidated procurement plan
	41	Number of SCM quarterly reports submitted to Finance Portfolio Committee	Number	N/A	SO 3.1.4		1 SCM quarterly reports submitted to Finance Portfolio Committee		Quarterly	Budget & Treasury				Council resolution SCM Quarterly reports
Manage, monitor and review existing financial systems to support accurate and credible reporting, budget monitoring and compliance	42	Number of verification reports on ZDM moveable assets conducted per quarter	Number	N/A	SO 3.1.3		1 verification reports on ZDM moveable assets conducted per quarter	0	Quarterly	Budget & Treasury				Copy of Verification reports on ZDM moveable assets
	43	Number of updates performed on the ZDM municipal assets register per quarter	Number	N/A			3 updates performed on the ZDM municipal assets register per quarter	0	Quarterly	Budget & Treasury				Copy of Assets reconciliation reports
	44	Percentage of expenditure on conditional grants per quarter	Percentage	N/A			25% expenditure on conditional grants per quarter	0	30-Jun-2022	Budget & Treasury	0			Copy of Expenditure report and copy of grant register
	45	Percentage of Collection Rate achieved per quarter	Percentage	N/A			90% Collection Rate achieved per quarter	58%	Quarterly	Budget & Treasury				Copy of Collection Report
	46	Percentage of Actual repairs and maintenance budget spent per quarter	Percentage	Actual R&M/Budgeted R&M			25% Actual repairs and maintenance budget spent per quarter	49%	Quarterly	O&M				Copy of Expenditure report
	47	Number of updated contracts register submitted to MANCO per quarter	Number	N/A			3 updated contracts register submitted to MANCO per quarter	0	Quarterly	Budget & Treasury				Copy of updated contract register, agenda and minutes

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022

Strategic Objectives/SD	KPI No.	Key Performance Indicator	Unit of Measure	Priority	Strategic Objective Ref No.	Service	Quarterly (Q1)		Reporting Frequency	Responsible Department	Status	Responsible Person	Milestones/ Tasks to be completed (2021/2022)	Periodic of Evidence
							Target (Q1 Sep 2021)	Actual Q 1 30 Sep 2021						
Strategic Objectives/SD	KPI No.	Key Performance Indicator	Unit of Measure	Priority	Strategic Objective Ref No.	Service	Target (Q1 Sep 2021)	Actual Q 1 30 Sep 2021	Reporting Frequency	Responsible Department	Status	Responsible Person	Milestones/ Tasks to be completed (2021/2022)	Periodic of Evidence
Promoting transparent and accountable governance through regular community engagements and effective administration.	48	Number of LED awareness events held to market ZDM municipal programmes per quarter	Number	N/A	SO 4.1.2		1		Quarterly	Community Services				Notice, OCP and Attendance Register
	49	Number of ZDM Municipal Health awareness campaigns per quarter	Number	N/A			1		Quarterly	Community Services				Notice, OOP and Attendance Register
	50	Number of ZDM disaster awareness campaigns held per quarter	Number	N/A			1		Quarterly	Corporate Services				Notice, OOP and Attendance Register
	51	Number of funeral parlours inspected within ZDM per quarter	Number				12		Quarterly	Community Services				Copy of Inspection Report
	52	Number of water samples within ZDM collected for independent laboratory testing per quarter	Number	N/A			15		Quarterly	Community Services				Copy of Lab result
	53	Number of food premises inspected within ZDM per quarter	Number	N/A			45		Quarterly	Community Services				Copy of Inspection Register
	54	Number of food samples within ZDM collected for independent laboratory testing per quarter	Number				15		Quarterly	Community Services				Copy of Lab Results
	55	Number of District monthly statistics report submitted to Provincial Department of Health per quarter	Number	N/A			3		Quarterly	Community Services			DIH requires these reports monthly per LM within DM, KPI will be amended during adjustment period	Proof of Submission and copy of district monthly statistics report
	56	Date of Reviewed Municipal Health Operational Plan approved by General Manager: Community Services	Date	N/A				N/A	Q4	30-Jun-22	Community Services			

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR: 2021/2022

Strategy (Strat/Strat)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	KPI Weight (Percent of Perf %)	Timeline	QUARTERLY TARGET		Target Date of Reporting Frequency	Responsible Department	Status	Milestone for FY 2021/22	Additional Notes for Reporting Administration	Periodic of Submission	
							Target Q1 2021 (Jul 2021)	Actual Q1 2021 (Sep 2021)							
Systemic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	57	Date the budget schedule of key deadlines to be submitted to Council (IDP Process Plan)	Date	N/A	50 4.1.4			29-Aug-21	30-Jun-22	Budget & Treasury				Council Resolution and copy of budget schedule of key deadlines (IDP Process Plan)	
	58	Date Final Budget approved by Council	Date	N/A			N/A	Q4	31-May-22	Budget & Treasury	QA			Council Resolution and copy of approved budget	
	59	Number of Integrated grant Expenditure reports submitted to the Department of Public Works per quarter	Number	N/A				3 Integrated grant Expenditure reports submitted to the Department of Public Works per quarter	3	Quarterly	Community services				Acknowledgment of receipts and copies of reports submitted
	60	Date which WSP report submitted to LGSETA	Date	N/A			new KPI	N/A	Q4	30-Jun-22	Corporate services	QA			Copy of Report and Proof of submission
	61	Date of Submission of Sec 72 Mid Year Budget & Performance Assessment to the Mayor & Provincial Treasury	Date	N/A				N/A	Q3	25-Jan-22	Budget & Treasury	Q3			Proof of submission and copy of 72 Mid-Year Budget & Performance Assessment
	62	Number of District Forums held on Gender Machinery per quarter	Number	N/A			new KPI	1 District Forums held on Gender Machinery per quarter	1	Quarterly	Community Services				Notice, Agenda, Minutes and attendance register
	63	Number of monthly budget statements (s71 reports) submitted to Mayor and Provincial Treasury per quarter	Number	N/A				3 monthly budget statements (s71 reports) submitted to Mayor and Provincial Treasury per quarter	3	Quarterly	Budget & Treasury				Proof of submission and copy of Sec 71 report
	64	Date AFS submitted to AG	Date	N/A				AFS submitted to AG by 31 Aug 2021	31-Aug-21	31-Aug-21	Budget & Treasury				Proof of submission and copy of AFS
	65	Number of MSCOA data strings submitted to Local Government portal per quarter	Number	N/A				3 MSCOA data strings submitted to Local Government portal per quarter	3	Quarterly	Budget & Treasury				Proof of submission and copy of data strings
66	Number of sec 52 reports submitted to Council per quarter	Number	N/A				1 sec 52 reports submitted to Council per quarter	0	Quarterly	Budget & Treasury				Proof of submission and copy of sec 52 report	

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objective (SO)	KPI No.	Key Performance Indicator	Unit of Measure	Interval	SO Strategic Objective Ref No.	Indicator	Quarterly Targets		Frequency	Responsible Department	Status	Milestone 1	Milestone 2	Milestone 3	Milestone 4	
							Target Q3 Sep 2021	Actual Q 3 2021 Sep 2021								
Promoting transparent and accountable governance through regular community engagements and effective administration	67	Number of Sec 66 reports submitted to Council per quarter	Number	N/A			3 Sec 66 reports submitted to Council per quarter	Refer to Sec 71	Quarterly	Budget & Treasury					Proof of submission and copy of Sec 66 report	
	68	Number of Municipal Manager Technical IGR/DDM meetings coordinated per quarter	Number	N/A	SO 4.1.2	NEW KPI	1 Municipal Manager Technical IGR/DDM meetings coordinated per quarter	3	Quarterly	OMM					Notice, Agenda, Minutes and Attendance Register	
	69	Number of Back to Basics reports submitted to COGTA per quarter	Number	N/A		NEW KPI	1 Back to Basics reports submitted to COGTA per quarter	1	Quarterly	OMM					Proof of submission and copy of back to basic report	
	70	Date of submission of WSIG and RBIG Annual Implementation Plan to DWS	Date				N/A	28-Jul-21	15-Jun-22	Planning Services		Due In Q4, over achieved				Proof of Submission and copy of report
	71	Date of submission of PMU Business Plan to KZN-COGTA	Date				N/A		30-Apr-22	Planning Services					Proof of Submission and copy of business plan	
	72	Date of submission of a Three Year Proforma Implementation Plan to CoGTA	Date				N/A	03-Aug-21	30-Jan-22	Planning Services	Q1				Proof of Submission and copy of Implementation plan	
	73	Number of MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA per quarter	Number					3 MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA per quarter	3	Quarterly	Planning Services					Proof of Submission and copy of report
	74	Number of WSIG and RBIG QPE Report submitted to DWS per quarter	Number					1 WSIG and RBIG QPE Report submitted to DWS per quarter	1	Quarterly	Planning Services					Proof of Submission and copy of report
	75	Date MIG Annual Performance Evaluation Report submitted to COGTA	Date					MIG Annual Performance Evaluation Report submitted to COGTA by 25 Sept 2021	08-Oct-21	25-Sep-21	Planning Services					Proof of Submission and copy of report
	76	Number of MIG Expenditure Proof of Payments to CoGTA on MIG MIS per quarter	Number					3 MIG Expenditure Proof of Payments to CoGTA on MIG MIS per quarter	1	Quarterly	Planning Services					Proof of Submission and copy of report

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR: 2021/2022

Strategic Objectives/Results	KPI No.	KPI Performance Indicator	Unit of Measure	Baseline	KPI Strategic Objective Ref No.	Priority	Quarterly Targets		Frequency	Responsible Department	Status	Reason for Variance	Mitigation/Contingency Plan	Period of Submission
							Target Q1 30 Sep 2022	Actual Q1 30 Sep 2022						
	77	Number of Submitted WSIG and RBIG Monthly Reports (5B) to DWS per quarter	Number				3 Submitted	0	Quarterly	Planning Services				Proof of Submission and copy of report
	78	Number of Provincial Council for AIDS (PCA) reports generated for submission to OTP by ZDM per quarter	Number				1 Provincial Council for AIDS (PCA) reports generated for submission to OTP by ZDM per quarter	1	Quarterly	Community Services				Copy of PCA report and proof submission to OTP
	79	Number of ZDM EPWP forums conducted per quarter	Number	N/A			1 ZDM EPWP forums conducted per quarter	0	Quarterly	Community Services		The meeting did not sit due to technical issues of the network	Will arrange physical forum meetings	Notice, Agenda, Attendance register and minutes
	80	Date of submission of narrative Annual Report on EPWP to Public Works	Date	N/A			Submission on narrative Annual Report on EPWP to Public Works by 15 July 2022	Q4	15-Jul-22	Community Services	Q4			Acknowledgment of receipts and copy of report
	81	Date Annual Report adopted by Council	Date	N/A			N/A	Q3	31-Jan-22	Planning Services	Q3			Council Resolution and copy of annual report
	82	Date final SDBIP 2022/2023 submitted to the Mayor	Date	N/A			N/A	Q4	28-Jun-2022	OMM	Q4			Acknowledgement of Receipt and Signed SDBIP 2022/2023 by the Mayor
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	83	Date Performance Agreements for ZDM Senior Managers submitted to COGTA	Date	N/A	SD 4.1.4	NEW KPI	Performance Agreements for ZDM Senior Managers submitted to CoGTA by 14 Aug 2021	13-Aug-21	14-Aug-21	OMM				Acknowledgment letter and signed performance agreements
	84	Date Performance Agreements for ZDM Senior managers published in print and electronic platforms	Date	N/A			Performance Agreements for ZDM Senior managers published in print and electronic platforms by 30 August 2021	19 & 20 Aug 21	30-Aug-21	OMM				Notice/ Publication (Advert)
	85	Date ZDM Annual Performance Report submitted to AG	Date	N/A	SD 4.1.2		31	31-Aug-21	31-Aug-21	OMM				Proof of submission and copy of the APR
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	86	Number of MPMR Sec 14 (2)(g) meetings in relation to Audit Committee secretariat services provided held per quarter	Number	N/A	SD 4.1.4		1 MPMR Sec 14 (2)(g) meetings in relation to Audit Committee secretariat services provided held per quarter	3	Quarterly	Corporate Services				Notice, Agenda and Minutes

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR- 2021/2022

Strategic Objective(s)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Key Strategic Objective Ref No.	Indicator	Quarterly Targets		Frequency	Department	Status	Responsible Officer	Milestone/Target Date	Priority of Response
							Target Q1 2021	Actual Q 1 20 Sep 2021						
	87	Number of EXCO Meetings coordinated per quarter	Number	N/A			1 EXCO Meetings coordinated per quarter	1	Quarterly	Corporate Services				Notice, Agenda and Minutes
	88	Number of MSA Sec 79 (1) Number of portfolio committee meetings coordinated per quarter	Number	N/A		new KPI	4 MSA Sec 79 (1) portfolio committee meetings coordinated per quarter	2	Quarterly	Corporate Services				Notice, Agenda and Minutes
	89	Number of MPAC meetings coordinated per quarter	Number	N/A			1 MPAC meetings coordinated per quarter	1	Quarterly	Corporate Services				Notice, Agenda and Minutes
	90	Number of Council Meetings coordinated per quarter	Number	N/A		To be confirmed	1 Council Meetings coordinated per quarter	1	Quarterly	Corporate Services				Notice, Agenda and Minutes
	91	Date MSA Sec 11(3)(a) MFMA 16(1), 24(2), 53(1) c(i), 62(1)(f), 79(1)(c) Polices and bylaws submitted to the Council	Date	N/A		To be confirmed	N/A	Q4	30-Jun-22	Corporate Services	Q4			council resolutions and copy of polices and bylaws
	92	Number of reports submitted to Office of the Premier Gender Machinery per quarter	Number	N/A			1 report submitted to Office of the Premier Gender Machinery per quarter	1	Quarterly	Community Services				Proof of submission and copy of the report
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	93	Number of ICT steering committee meetings held per quarter	Number	N/A	SO 4.1.4		1 ICT steering committee meetings held per quarter	1	Quarterly	Corporate Services				Notice, Agenda and Minutes
Effectively handling community enquiries and responding through an effective customer care service	94	Date of completion of telephone system installation at ZDM water treatment plants	Date		SO 4.1.1		N/A	Q2	31-Dec-21	Corporate Services	Q2			Certificate of Completion
	95	Date of completion of infrastructure and biometrics systems installed in all ZDM offices	Date				N/A	Q3	31-Mar-22	Corporate services	Q3			Certificate of Completion
	96	Number of ICT reports submitted to Audit Committee per quarter	Number				3 ICT reports submitted to Audit Committee per quarter	3	Quarterly	Corporate Services				Copy of reports, Audit Committee Agenda and minutes
	97	Number of Tourism Forums held within ZDM per quarter	Number	N/A			1 Tourism Forum held within ZDM per quarter	1	Quarterly	Community Services				Notice, Agenda and Minutes

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objective/ID	KPI No.	Key Performance Indicator	Unit of Measure	Priority	SOP/Strategic Objective Ref No.	Indicator	Quantitative Results		Report Cycle / Reporting Frequency	Responsible Department	Category	M&A/IFM/HRM/Infrastructure	Performance/Status for reporting requirements	Particulars of Evidence	
							Target Q3 Sep 2021	Actual Q 1 30 Sep 2021							
Promoting transparent and accountable governance through regular community engagements and effective administration	98	Number of consolidated Meter-reading reports compiled per quarter	Number	N/A	SO 4.1.2		3 consolidated Meter-reading reports compiled per quarter	3	Quarterly	Budget & Treasury				Copy of Report	
	99	Number of Quarterly evaluation reports on Integrated grants EPWP per quarter	Number	N/A		new KPI	1 Quarterly evaluation reports on Integrated grants EPWP per quarter	1	Quarterly	Budget & Treasury				Acknowledgement of recalpts and reports submitted	
	100	Date draft Budget submitted to Council	Date	N/A			N/A	Q3	31 March 2021	Budget & Treasury	Q3				Council Resolution and copy of the draft budget
	101	Date Final Budget approved by Council	Date	N/A			N/A	Q4	31 May 2021	Budget & Treasury	Q4				Council Resolution and copy of the final budget
	102	Date draft budget related policies submitted to Council	Date	N/A			N/A	Q3	31-Mar-22	Budget & Treasury	Q3				Council Resolution and copy of draft budget related policies
	103	Date final budget related policies submitted to Council	Date	N/A			N/A	Q4	30-Jun-22	Budget & Treasury	Q4				Council Resolution and copy final budget related policies
	104	Number of Section 11 reports submitted to Council, Provincial Treasury and Auditor General per quarter	Number	N/A			1 Section 11 reports submitted to Council, Provincial Treasury and Auditor General per quarter		Quarterly	Budget & Treasury					Council Resolution/Proof of submission and copy of section 11 reports
Refine procurement systems and processes to respond to the demand for services	105	Percentage of tenders finalised within 3 months after date of advertisement	Percentage	N/A	SO 3.1.4		100% of tenders finalised within 3 months after date of advertisement		Quarterly	Budget & Treasury				Tender Closing Register & SCM Tender Report	
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	106	Number of Revenue Steering Committee meetings conducted per quarter	Number	N/A	SO 4.1.4		1 Revenue Steering Committee meetings conducted per quarter	0	Quarterly	Budget & Treasury				Notice, Agenda, Minutes and Attendance Register	
	107	Number of stock taking reports performed per quarter	Number	N/A			1 stock taking reports performed per quarter	0	Quarterly	Budget & Treasury				Copy of Stock taking reports	
	108	Date reports on section 13 of the MFMA submitted to AG	Number	N/A			Reports on section 13 of the MFMA submitted to AG by 31 July 2021	0	31 July 2021	Budget & Treasury				Proof of submission and copy of section 13 reports	
	109	Date corrective action plan developed	Date	N/A			N/A	Q4	31-Dec-2021	Budget & Treasury	Q4			developed action plan	

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR: 2021/2022

Strategic Objective	KPI No.	Key Performance Indicator	Unit of Measure	Priority	Strategic Outcome	Responsible	QUALITY INDICATORS		Reporting Frequency	Responsible Department	Reporting Period	Milestone	Milestone Date	Milestone Description	Milestone Evidence
							Target Q1 2021	Actual Q1 2021							
	110	Number of reports based on Grants Register performed	Number	N/A			1 report based on Grants Register performed	1	31-Aug-21	Budget & Treasury					Proof of submission
	111	Date AFS unqualified "clean" audit report achieved	Date	N/A			N/A	Q2	31-Dec-2021	Budget & Treasury	Q2				Audit Report
	112	Percentage of resolved issues as per corrective action plan targets	Percentage	N/A			N/A	Q4	30-Jun-22	Budget & Treasury	Q4				Updated action plan
	113	Date APR unqualified audit opinion 2020/2021 achieved	Date	N/A			APR unqualified audit opinion 2020/2021 achieved by 31 December 2021	Q2	31-Dec-2021	All	Q2				AG report
Promote transparent and accountable governance through regular community engagements and effective administration	114	Date Final 2022/2023 IDP framework plan submitted to Council	Date	N/A	SO 4.1.2		N/A	Q2	31-Dec-21	Planning Services	Q2				Council Resolution and copy of IDP framework
	115	Date Final 2022/2023 IDP process plan submitted to the Council	Date	N/A			Final 2022/2023 IDP process plan submitted to the Council by 31 August 2021	24-Aug-21	31-Aug-21	Planning Services					Council Resolution and copy of final IDP process plan
	116	Date Final 2022/2023 IDP submitted to Council	Date	N/A			N/A	Q4	31-May-22	Planning Services	Q4				Council Resolution and copy of final IDP

KPA 05 - LOCAL ECONOMIC DEVELOPMENT

LOCAL ECONOMIC DEVELOPMENT

Strategic Objective	KPI No.	Key Performance Indicator	Unit of Measure	Priority	Strategic Outcome	Responsible	QUALITY INDICATORS		Reporting Frequency	Responsible Department	Reporting Period	Milestone	Milestone Date	Milestone Description	Milestone Evidence	
							Target Q1 2021	Actual Q1 2021								
Consolidating and expanding tourism	117	Deep Tourism & Marketing Strategy submitted to Council	Date	N/A	SO 2.1.1		N/A	Q3	31-Dec-21	Community Services	Q3				Council Resolution	
Growing agriculture	118	Number of Co-operatives assisted through the ZDM and UKZN MOU per quarter	Number	N/A	SO 2.2.2		25 Co-operatives assisted through the ZDM and UKZN MOU per quarter	28	Quarterly	Community services				ZDM/UKZN MOU expired, however training was conducted by ZDM officials to Coops	Amend KPI during adjustment period	List of trained Co-operatives and attendance register
Supporting the well-being of vulnerable groups through short and long term initiatives	119	Number of Jobs created through the ZDM municipal EPWP Initiatives including capital projects	Number	N/A	SO 2.2.5		N/A	Q4	30-Jun-22	Community Services	Q4				Report retrieved from the EPWP system	
	120	Number of Reports on Implementation of Indigent Policy per quarter	Number	N/A			3 Reports on Implementation of Indigent Policy per quarter	0	Quarterly	Budget & Treasury					Copy of Indigent Policy Implementation report	

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objectives	SPT No.	Key Performance Indicator	Unit of Measure	Targets	SOP Strategic Objective Ref No.	Baseline	BUDGETARY RESULTS		Budget Date / Reporting Period	Responsible Department	QTR	PERIOD FOR PERFORMANCE	RESOURCES TEAM OR SERVICE RESPONSIBLE	Particulars of Expenditure
							Target Q1 - Sep 2021	Actual Q 1-30 Sep 2021						
Building the capacity of the people to engage in the economy	121	Number of jobs maintained through ZDM EPWP integrated grant projects	Number	N/A			N/A	N/A	30-Jun-21	Community Services	Q4			List of participants retrieved from HR system
	122	Date support plan of Emerging farmer and SMME tabled to Council	Date	N/A	SO 2.1.2		N/A		31-Dec-21	Community services	Q2			Council Resolution and copy of the support plan of Emerging farmer and SMME report

Municipal Manager _____

6. DETAILED CAPITAL WORKS PLAN

DC26 Zululand DM Implementation Plan-September 2021

Zululand District Municipality
 IMPLEMENTATION OF MBG PROJECTS 3-year Cash flow
 Financial Year: 2021/22
 Reporting Month: August 2021
 Compiled by:

Financial year	2021/22	2022/23	2023/24
Total Committed	233 111 000,00	233 111 000,00	233 111 000,00
Total Variance	0,00	0,00	0,00

2020/21 APPROVED ROLLOVER	
2021/22 Allocation (Current + Carried over)	233 111 000,00
Carried Expenditure Year to Date	88 682 771,27
AMOUNT LEFT TO SPEND - 2021/22	172 428 228,73
Total Committed for 2021/22	233 111 000,00

Table 1: MBG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MBG Form)	Project Status	Approved MBG Funding (RMB or AFSA)	Actual Project Cost (Transfer sum + Fees)	Potential Savings	Total Provincial MBG Expenditure	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Projected
DC26	DC26 PMU	PMU 2021/22	PMU	76 068 168,70	11 893 950,00	0,00	63 530 808,70													6 117 844,23
DC26	2009MIGFDC285325	Uxuthu RWSS Phase 3		89 093 640,00		12 074 334,88	77 019 305,12													12 074 334,88
DC26	2009MIGFDC285324	Uxuthu RWSS Phase 2		32 483 614,00		1 990 321,82	30 493 292,18													6 913 498,73
DC26	2006MIGFDC285333	Khwinik RWSS Water Supply AFA		74 785 887,00		34 735 158,21	40 050 728,79													0,00
DC26	2009MIGFDC285334	Hlabiyahle/ Mndolo Regional Water Supply		187 870 850,00		21 280 859,65	166 589 990,35													0,00
DC26	2006MIGFDC285335	Sindangathe East RWSS Phase 1		26 893 733,70		3 647 703,41	23 246 030,29													7 686,76
DC26	2006MIGFDC285338	Sindangathe West RWSS Phase 2.1 (AFA) MR 342935		229 829 480,00		0,00	229 829 480,00													0,00
DC26	2009MIGFDC28105601	Gumbi Emergency Water Supply		28 484 282,00		2 601 478,70	25 882 803,30													0,00
DC26	2009MIGFDC28171008	Uxuthu Regional Water Supply Scheme Phase 05		885 647 928,80		0,00	885 647 928,80													34 688 206,78
DC26	2009MIGFDC28171057	Nkonjeni Regional Water Supply Scheme Phase 04		310 120 585,51		0,00	310 120 585,51													73 069 617,58
DC26	2012MIGFDC28207802	Sindangathe East Water Supply - Phase 2		87 162 188,06		0,00	87 162 188,06													2 100 746,21
DC26	2013MIGFDC28213538	Sindangathe Central Water Supply Project: Phase 3		146 000 000,34		0,00	146 000 000,34													6 087 348,00
DC26	2013MIGFDC28217393	Coronation Regional Water Supply Scheme: Planning Phase		2 684 800,00		299 111,28	2 385 688,72													829 696,21
DC26	2013MIGFDC28220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) MR 342935		218 898 225,82		0,00	218 898 225,82													18 418 198,06
DC26	2014MIGFDC28216407	Mandlakh Regional Water Supply - Phase 5		447 789 416,26		0,00	447 789 416,26													542 288,77
DC26	2015MIGFDC28229302	Zululand Rural Sanitation : Phase 20 (AFA) MR 300100 (AFA) MR 300100		289 084 643,72		0,00	289 084 643,72													81 488 174,32
DC26	2017MIGFDC28241079	Zululand Small Water Supply Scheme		12 818 000,00		0,00	12 818 000,00													0,00
DC26	2006MIGFDC285539	Uxuthu RWSS Phase 1		98 229 083,00		0,00	98 229 083,00													0,00
DC26	2016MIGFDC28331622	Sindangathe West RWSS Phase 3 (ZONE1)		67 406 857,80		-433 450 252,20	366 843 394,40													27 827 282,78
DC26	2020MIGFDC28371424	Zululand Rudimentary Water Supply Programme - Phase 5		169 894 009,90		0,00	169 894 009,90													0,00
DC26																				0,00

MONTHLY DORA TRANSFER PAYMENT (GRAND-TOTAL) SCHEDULE:	
PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%)	10%
MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%)	16%

Table 2: MBG Projects to be Registered

Agent	Municipal Reference Number (BPP or Council Resolution No.)	Project Title (to be used on MBG Form)	Project Status	Projected MBG Funding	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Projected
DC26																	0,00
DC26																	0,00

DC26 Zululand DM_Implementation Plan-September 2021

Zululand District Municipality
 IMPLEMENTATION OF M&P PROJECTS 3-year Cash flow
 Financial year: 2021/22
 Reporting Month: August 2021
 Compiled by:

Financial year	2021/22	2022/23	2023/24
Total Committed	200 111 300,00	200 630 000,00	211 718 000,00
Total Variance	0,00	0,00	0,00

Table 1: M&P Registered Projects

Agent	Provincial Reference Number	Project Title (as per AFR 1 form)	Project Status	Approved M&P Funding (M&P + AFA)	Actual Project Cost (Yearly sum + fees)	Potential Savings	Total Previous M&P Expenditure	Balance	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Projected
DC26	DC26 PMU	PMU 2021/22	PMU	76 995 158,70	11 955 950,00	0,00	63 130 805,70	\$ 227 228,18													227 228,18
DC26	2009MIGFDC265325	Usuthu RWSS Phase 3		89 021 640,00		12 074 334,83	77 019 305,02	0,78													77 019 305,02
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2005MIGFDC265328	Usuthu RWSS Phase 2		32 483 914,00		1 089 321,82	28 642 732,81	27 294,57													27 294,57
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2005MIGFDC265333	Khumbi RWSS Water Supply AFA		74 785 657,00		34 739 108,21	40 046 548,79	94 728 148,57													94 728 148,57
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2006MIGFDC265334	Mahlindaba/ Mondo Regional Water Supply		187 579 862,00		21 230 839,55	146 328 420,45	21 260 988,18													21 260 988,18
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2008MIGFDC265316	Simdangatsha East RWSS Phase 1		26 683 739,70		3 547 702,43	22 129 382,81	3 547 702,43													3 547 702,43
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2005MIGFDC265339	Simdangatsha West RWSS Phase 2.1 (AFA) MIB 342035		229 823 450,00		0,00	229 823 450,00	-6,67													-6,67
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2008MIGFDC26165001	Gumbi Emergency Water Supply		26 484 382,00		2 801 476,70	23 682 905,30	2 801 476,70													2 801 476,70
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2009MIGFDC26171059	Usuthu Regional Water Supply Scheme Phase 05		866 647 806,86		0,00	866 647 806,86	238 638 238,07													238 638 238,07
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2009MIGFDC26171057	Nicoeni Regional Water Supply Scheme Phase 04		310 103 565,51		0,00	291 151 188,59	1 989 708,67													1 989 708,67
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2012MIGFDC26207802	Simdangatsha East Water Supply - Phase 2		87 182 193,86		0,00	82 152 807,00	2 889 630,34													2 889 630,34
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2013MIGFDC26213506	Simdangatsha Central Water Supply Project: Phase 3		148 008 806,34		0,00	111 989 803,24	28 862 540,10													28 862 540,10
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2013MIGFDC26211793	Coronation Regional water Supply Scheme: Planning Phase		2 854 800,00		280 111,25	2 574 688,75	280 111,25													280 111,25
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2013MIGFDC26220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) M		218 998 226,82		0,00	188 184 735,25	36 787 244,32													36 787 244,32
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2014MIGFDC26215437	Mahlindaba Regional Water Supply - Phase 5		447 789 410,25		0,00	72 652 946,49	374 863 398,03													374 863 398,03
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2015MIGFDC26233042	Zululand Rural Sanitation - Phase 2D (AFA) MIB 308908 (NF-A) MIB		288 054 849,72		0,00	211 702 413,95	26 887 085,76													26 887 085,76
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2017MIGFDC26241079	Zululand Small Water Supply Scheme		12 818 000,00		0,00	0,00	12 818 000,00													12 818 000,00
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2004MIGFDC265329	Usuthu RWSS Phase 1		96 290 000,00		0,00	95 939 978,48	332 478,83													332 478,83
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2019MIGFDC26331822	Simdangatsha West RWSS Phase 3 (ZONE1)		67 406 857,80		-83 450 262,20	48 931 441,14	-10 001 936,48													-10 001 936,48
							Baseline Schedule														
							Actual / Revised Schedule														
DC26	2020MIGFDC26271424	Zululand Rudimentary Water Supply Programme - Phase 5		158 984 000,00		0,00	0,00	169 884 088,39													169 884 088,39
							Baseline Schedule														
							Actual / Revised Schedule														
DC26							0,00	0,00													0,00
							Baseline Schedule														
							Actual / Revised Schedule														

MONTHLY BORA TRANSFER PAYMENT (DOWNGRANT) SCHEDULE: 46 349 228,53
 PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%):
 MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%):

Table 5: M&P Projects to be Registered

Agent	Municipal Reference Number (DP or Council Resolution No.)	Project Title (to be used on M&P 1 form)	Project Status	Projected M&P Funding	Balance	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Projected
DC26				0,00	180 837 120,00													180 837 120,00
					Baseline Schedule													
					Actual / Revised Schedule													

DC26 Zululand DM_Implementation Plan-September 2021

Zululand District Municipality IMPLEMENTATION OF M&G PROJECTS 3-year Cash flow		Financial year: 2021/22	
Reporting Month: August 2021		Total Committed: 299 111 841,00	
Compiled by: [Name]		Total Approved: 299 111 841,00	
		Total Funded: 299 111 841,00	
		Total Spent: 299 111 841,00	

Agent	Facility Reference Number	Project Title (to be used on M&G forms)	Project Status	Approved M&G Funding (M&G + AFA)	Actual Project Cost (Total sum + fees)	Potential Savings	Total Previous M&G Expenditure	Balance
DC26	2006MIGFDC205325	PMU 2021/22	PMU	79 084 198,70	11 926 560,00	0,00	63 130 008,70	15 957 638,00
DC26	2006MIGFDC205325	Usuthu RWSS Phase 3		69 893 640,00		12 074 534,88	77 610 305,02	0,00
DC26	2006MIGFDC205325	Usuthu RWSS Phase 2		32 492 514,00		1 699 321,82	28 942 722,91	27 294,87
DC26	2006MIGFDC205333	Khumbi RWSS Water Supply AFA		74 783 887,00	420 000,00	34 739 188,31	40 049 518,69	34 738 188,31
DC26	2006MIGFDC205334	Richards/ Mordis Regional Water supply		167 878 888,00		21 290 898,55	146 528 820,45	21 289 888,00
DC26	2006MIGFDC205338	Simonsgrange East RWSS Phase 1		26 883 735,70		3 547 722,43	22 138 369,91	3 847 793,49
DC26	2006MIGFDC205339	Simonsgrange West RWSS Phase 2.1 (AFA) M&G 342835		229 829 480,00		0,00	229 829 480,00	-0,00
DC26	2006MIGFDC20166601	Gumbi Emergency Water Supply		28 494 357,00		2 801 478,70	23 892 085,50	2 401 478,70
DC26	2006MIGFDC20171066	Usuthu Regional Water Supply scheme Phase D6		693 647 908,85	14 000,00	0,00	395 128 282,00	178 726 946,85
DC26	2006MIGFDC20171067	Nongweni Regional Water Supply scheme Phase O4		310 163 685,61		0,00	231 131 180,58	60,00
DC26	2013MIGFDC20207602	Simonsgrange East Water supply - Phase 2		87 182 186,86		0,00	82 159 807,40	60,00
DC26	2013MIGFDC20218504	Simonsgrange Central Water Supply Project: Phase 3		148 008 808,34		0,00	111 898 903,04	-0,00
DC26	2013MIGFDC20211783	Coronation Regional water Supply Scheme: Planning Phase		2 684 600,00		260 111,25	2 388 022,54	286 111,25
DC26	2013MIGFDC20220802	Zululand Rural Water Supply Programme - Phase 4 (AFA) M&G		216 989 225,62		0,00	169 784 735,24	8 227 600,84
DC26	2014MIGFDC20218437	Mandlazi Regional Water Supply - Phase 5		447 768 410,29		0,00	172 662 940,46	264 808 279,49
DC26	2015MIGFDC20230042	Zululand Rural Sanitation: Phase 2D (AFA) M&G 308808 (AFA) M&G		289 084 843,72		0,00	211 763 413,95	60,00
DC26	2017MIGFDC202341079	Zululand Small Water Supply Scheme		12 518 000,00		0,00	0,00	12 518 000,00
DC26	2006MIGFDC205929	Usuthu RWSS Phase 1		86 299 050,00		0,00	65 938 978,48	202 478,02
DC26	2019MIGFDC20391622	Simonsgrange West RWSS Phase 3 (ZONE1)		57 498 857,50		-433 450 202,20	48 831 441,14	-48 408 836,70
DC26	2020MIGFDC20371424	Zululand Rural Water Supply Programme - Phase 5		158 694 048,90		0,00	0,00	158 694 048,90
DC26							0,00	0,00
DC26							0,00	0,00

MONTHLY DORA TRANSFER PAYMENT (DRAWDOWN) SCHEDULE
PROVISIONAL ACCUMULATIVE EXPENDITURE TABLE FOR
MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%)

Agent	Municipal Reference Number (DP or Council Resolution No.)	Project Title (to be used on M&G forms)	Project Status	Total Committed	Projected M&G Funding	Balance
DC26				0,00	0,00	0,00
DC26						666 867 180,00
DC26						160 748 938,00

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 30SEPTEMBER 2021.

The Zululand District Municipality's SDBIP for the quarter ending 30 September 2021 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved:

2021/10/29

The Honourable Mayor:

T.D Buthelezi

Signature:

